### South Cove Manor at Quincy Point

is a non-profit organization and a multicultural community.



South Cove Manor Nursing and Rehabilitation Center, Inc. 288 Washington Street, Quincy, MA 02169 • (617) 423-0590 • www.southcovemanor.org



中華頤養院康復中心
a non-profit rehabilitation and care community

"Forging Our Future"

2018 Annual Report

# Leadership

### **BOARD OF DIRECTORS**

Richard Lui, Chairman May Y. Chin, Vice Chair Zhensheng Jason Qu, M.D., Treasurer Hemmie Chang, Clerk Honorable Marianne B. Bowler **Edward Cheng** Thomas Chin Stanley D. Elkerton Leonard S. Lai, M.D. Susan X. Luo Paul J. MacKinnon Lisa Mui

Alice L. Rose

David T. Ting

Helen Chin Schlichte

Hon Hoi Yee, M.D.

### **SENIOR MANAGEMENT**

William Graves,
President & C.E.O.
Li Chen,
Administrator
Mary Louise Butler,
Director of Nursing
Scott Hanson,
Director of Finance
Doris Stetson,
Director of Quality Assurance
Margie Ransom,
Director of Human Resources\*\*
\*\* Returned to consulting effective

April 12, 2019. We thank Margie for

her leadership.

# FOUNDERS Paul Chan

Bill Y.S.Chin Robert Chin\* William D. Chin Hugh Tung Chu\* Amy C. Guen Shih Hing Lee\* Martha Jane Hackett\* Bernard Lin-Nan Huang Ruth C. Moy George A. Schlichte\* Helen Chin Schlichte David Shu Ying Wong\* Eugene Wen-Chin Wu \*Deceased



Dear Friends,

We are honored to share South Cove Manor at Quincy Point's 2018 Annual Report **"Forging Our Future."** 2018 was a year of looking forward for our organization, of asking hard questions, and planning wisely and strategically for our next chapter.

South Cove Manor grew out of the needs of Boston's Chinatown community—its founding was heartfelt and the initial funding was hard fought. We are very proud that South Cove Manor is thriving today, continuously strengthening quality and expanding services while successfully navigating regulatory and reimbursement challenges.

We have been able to accomplish this through our excellent staff, our strong leadership, the support of our community partners, and a relentless focus on the four core beliefs that are our mission and our foundation:

- Respecting the people we serve, their traditions, and their preferences
- Providing excellent, leading edge care and services
- Investing in our employees
- Serving our community

This foundation is as strong and meaningful today as it was at our inception. Our mission is not a relic of yesteryear—it is a living, guiding force, helping us forge our future as a growing and thriving community. We hope you enjoy reading about how our mission guides us in "Forging Our Future."

Thank you for being part of the South Cove Manor at Quincy Point family.

Sincerely,

Richard Lui

Chairman

Bill Graves

President & CEO

Respecting the people we serve, their traditions, and their preferences

We are forging a future which will include caring for an increasingly diverse group of patients, residents and families as we respond to the growing senior care and rehabilitation needs of Boston and the South Shore. We are guided by the most fundamental aspect of our mission - respecting the people we serve, their traditions, and their preferences.

The 2018 expansion of our "Person-Directed Care" initiative, part of a national movement to transform older adult services by focusing on choices and preferences, is helping us further bridge communication and cultural gaps that can create barriers to quality care.

The **Pillars of Person-Directed Care** are: relationships; choice; dignity; respect; self-determinism; purposeful living



Our staff speak twelve languages, enabling us to learn about the life, culture, traditions, and preferences of each person we care for. We use that information to help residents shape their day in a meaningful way.

Staffer Carrie Peck shares conversation and a smile with Shek Lin Wan.



South Cove Manor
is proud to
have sustained our
5 Star Rating
by the Centers for
Medicare and
Medicaid Services.

5 Star is the profession's highest national accolade, and one we have consistently earned since the rating system started in 2008.

We aggressively strengthened our clinical capacity during 2018 to address the needs of future patients and residents with more complex medical needs. Mary Louise Butler joined our senior staff as Director of Nursing, we realigned our nursing management team, integrated new diagnostic equipment, and created a dynamic staff development plan for 2019.

### "Good food is good medicine"

Food Services Director **Feng Ping Chen** and Registered Dietitian **Dawn Macleod-Kulig** joined our staff in 2018 and have teamed up to re-imagine dining at South Cove. 2019 will being innovation to resident dining experiences on every courtyard with an emphasis on choice, freshness, and a new style of service.



Providing excellent, leading edge care and services

# Investing in our employees

Our staff is the key to our future—continuous investment helps employees grow professionally, strengthens their commitment, and improves our quality. 2018 initiatives included:

- Promoted staff from within for key positions
- Enhanced employee benefits while reducing costs to staff and decreasing our expenses
- Invested in advanced training within the recreation and nursing departments
- Completed a comprehensive needs assessment and training strategy for 2019

"Relationships are everything!" according to CEO Bill Graves who prioritized strengthening communication and teamwork during his first year at South Cove. We started new monthly programs which include:

- "Breakfast, Lunch, or Supper with Bill, Li, & Mary" rotates monthly to enable all staff to share a meal and conversation with senior leaders each quarter.
- **South Cove News**, highlights staff accomplishments and news
- An **Employee Activity Committee**, requested by and facilitated by staff, offers fun

activities for employees and their families.

2018 marked the successful pilot of our **English** for Speakers of Other Languages (ESOL) course supported by a grant from the Asian Healthcare Foundation of Massachusetts, Inc. Bunker Hill Community College designed the curriculum and the program will be expanded in 2019.

Our first ESOL graduates, June 2018.

### **Sharing our Expertise**

We welcomed Massachusetts General Hospital **Institute of Health Professions (MGHIHP)** as our newest education partner, hosting nurse practitioner and R.N. students for clinical rotations while continuing our training affiliations with Bunker Hill Community College (BHCC), Northeastern University, Massachusetts College of Pharmacy & Health Sciences, Operation A.B.L.E., and Greater Boston Chinese Golden Age Center.

MGHIHP R.N. students managed our employee flu shot clinic during their clinical rotation in community health nursing.

As a cornerstone of our mission, we are privileged to serve our community.

We launched the "Healthy **Aging**" education series in Quincy and continued our "Boston Breakfast **Seminars."** We thank LaSalle St. Investment Advisors, LLC, and friends, Jumbo Seafood, Boston Chinese Evangelical Church, and Enhance Asian Community on

### **Community Education Providing Leadership**

C.E.O. Bill Graves and Administrator Li Chen strengthen our community by providing ongoing leadership to:

- Institutions of higher learning
- Senior care profession
- Quincy civic and service organizations





Serving community

# **Employee Service Awards**

Staff celebrating milestone anniversaries were recognized for their commitment to South Cove Manor at our 2018 Employee Recognition Dinner.

30 YEARS Marylou Falletti I-Lee Li

25 YEARS Janet Mei

YEARS
Xi Yu
Kwon Siu Yan-Lok
Yan-Ling Liang
Matilde Aime

75 YEARS Qing Shui Chenghuen "Cathy" Xie

YEARS
Xiaoping Yi
David McKinnon

YEARS
Sutong Xu
Juanlin "Jenny"
Zheng
Yan Hua He
Scott Hanson
Qingyin Lin
Fengping Main
Qing Ruan
Allen Tse



In 2018, nurses I-Lee Li and Marylou Falletti celebrated 30 years as South Cove Manor colleagues and friends.

### Schlichte Learning Center/SCM Nursing Facilities Foundation Scholarship Awards

These academic scholarships support professional growth, advanced training, certification, or courses to complete degree requirements.



Quoc Thang, Kevin Liaw, and Shirley Van

# Ting/Mugar Outstanding Leadership Awards

These awards are presented to staff who have demonstrated leadership that advances personalized care and inspires excellence and teamwork.



(I to r): Yan Zhu Liu, Yu Xiu Chen, Oi Lai Li, Yan Hua He, Jie Yun Wu, Bi Yu Liu

A scholarship award was also granted to support the ServSafe certification program attended by chefs and dietary aides in the Food Services department.

Thank You!

South Cove Manor at Quincy Point appreciates the many friends who contributed to our 2018 Annual Appeal in support of our ongoing mission of providing exceptional care and community to older adults. In addition, we were awarded grants and gifts to support specific quality, resident care, and employee development initiatives. We are grateful to our generous foundations and donors who made contributions between January 1, 2018 and December 31, 2018.

### \$250,000 plus

From Friends in Loving Memory of Fannie Kwan

### \$10,000 +

David and Rosa Chu LaSalle St. Investment Advisors, LLC and Friends: Education Outreach Matthew Thoi

> In Honor of Lin Hun Wong **Barry Wong**

### \$5,000+

Anonymous Friend: Education Outreach I-Yu Chen Mr. & Mrs. Chung-Li Ling Intel Corporation John C.C. Fan David Mugar: Ting/Mugar Award Martha Mugar: Ting/Mugar Award Helen Chin Schlichte David Ting: Ting/Mugar Award Hon Hoi Yee, M.D.

### \$1.000 +

Bill & Josephine Chin Tom & May Chin Chinese Merchants Association Family of Gim You Lee Amy Guen Jumbo Seafood: Education Outreach Marie-Therese L. Kouo & Denise Ho Leonard Lai, M.D. LaSalle St. Investment Advisors, LLC: Education Outreach Herman & Fav Lee Julie T. Lee

Paul and Mary Lee Raymond & Theresa Lui Richard & Helen Lui

Susan Luo

Paul & Geraldine MacKinnon

Alice Rose State Street Bank.

volunteer gift match

In Honor of Iin Li Sai Ling LI

In Honor of Suet Wong Han Parish

In Honor of Pho Thi Ngo Le Ha Myrtil

In Memory of Muichung Mak Sonny Mak

In Memory of Sui Nan Yong The Young Family

### **\$250+**

William Chin Joseph & Selina Chow Stanley Elkerton lames & lane Fong Gee How Oak Tin Association Leo Guen Mr. and Mrs. Chen Soon Htwan & Khaw Po Tin David & Catherine Ko Rita Y. Lee Suzanne Lee & Yoshihisa Matsusaka

Kwei Fan Leung

Chang Sun Setow

Addy Tsang Kin & Vivian Wong Lily Yamamoto, LMY Studio

In Honor of Kwok Lam Wai Kam Lam-Mark

In Honor of Po Tin Khaw & Soon Htwan Chen Sandy Carter

In Honor of Shek Lin Wong Addy Tsang

In Memory of Kam Ling Cha Scott Kaplowitch

In Memory of Mei-Ling Chan Chak-Pan & Sharon Wong

### **Under \$250**

Daxing Chen Fee Yin Chen Nixon Tin Aung Chen Albert Chin Ping Chen Fleanor Chin Lilv Chin

Mary Lee Chin: Recreation Program Tin Ching & Yin Yee Seto lovce L. Chung Dawn Ding Hilda Chin Fitzgerald Gee Family Association Wie Huang - Yanping Ji Huang and family: Recreation Program lane lung Toy Soo Lau Kin Lee Lee on Dong Association Ruth Moy, Moy Shee Association New Tech Info Systems, Theresa Tsoi Ni Lun Welfare Association Kathryn Plazak Wai Lau Shing Mr. and Mrs. Warren Su Nu Tran Bill & Judy Wong Helen Yit Wong Perry Wong Liancai Yang Peter C. Yee

In Honor of Bow Yee Chin on behalf of Peter & Laura Chan Mary Lee Chin

In Memory of Mei-Ling Chan C.K. & Catherine Wong

In Memory of Theresa Yee & Yan Oi Lee Jane Ziegler

In Memory of Alice Yong Amy Guen

In Memory of John W. Yuen Bill & Iosephine Chin Frank Chin Amy Guen

#### Gifts In-kind

Asian American Civic

Association & Sampan Newspaper Asian Women for Health Kim Bennett, Visiting Angels Boston Chinatown Lions Club Boston Chinese Evangelical Church Boston Medical Center Boston Spine Clinics and Pain Center Boston University Alzheimer's Disease Center Buddhist Tzu Chi Foundation Cathav Pacific Chinese Baptist Church of Greater Boston Cathy Grinham, Visiting Dental Associates David Chin Chinese Traditional Culture Organization

**Enhance Asian Community** on Health Dr. Yaiun Feng Good Shepherd Community Greater Boston Chinese

Golden Age Center Joe Lee, Beacon Hospice New England Kungfu Dance Steve Polymeros State Street Bank Lola Tom Trader Joe's of Hingham Tufts Health Plan Tufts Medical Center United Health Care Sandy Wong State Street Bank

Special thanks to all of our volunteers, especially Kam In. Denis Tam & Stella Tam. We are grateful for your constant support and friendship, and appreciate you sharing your time and talents with us.

Wang YMCA of Chinatown

Zoe Weng

We have taken great care to ensure the accuracy of this report. Please contact Carrie Peck at carrie.peck@southcovemanor.org to inform us of any errors or omissions.

Every gift helps us provide the exceptional care for which we are known and makes a difference in the lives of the patients, residents, and families we serve.

### You can make a gift:

ONLINE: www.southcovemanor.org/donate

BY MAIL: South Cove Manor at Quincy Point, 288 Washington Street, Ouincy, MA 02169

**CHECKS** may be made payable to: "South Cove Manor Nursing and Rehabilitation Center, Inc.

